

STATE OF UTAH
DIVISION OF FACILITIES CONSTRUCTION AND MANAGEMENT
Internal Service Fund



Fiscal Year 2020 Rate Report



DFCM

Internal Service Fund
FY 2020 Rate Request

Compiled July, 2018

dfcm.utah.gov

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PROGRAM OVERVIEW

The following Annual Report details rate adjustments being requested for Fiscal Year 2020. Additionally, it describes the role DFCM's maintenance operation provides to State facilities and tenant agencies.

Agency Mission

The DFCM Internal Service Fund (ISF) provides professional building maintenance services for State facilities. The program certifies State assets receive the care required to ensure buildings and their related support systems reach their full life expectancy. While we also provide numerous additional services for our agency building tenants, the primary focus is on the facilities. Ensuring state assets and related systems reach their full life expectancy results in substantial tax dollar savings.



DFCM's Internal Service Fund

The DFCM ISF provides full service building management, including both preventive and corrective maintenance services to our state agency customers. Our current building portfolio includes over 200 buildings and 159 individual programs throughout the state, which occupy over 7.5 million square feet of space. Our services are administered through operation and maintenance agreements tailored specifically to each location or program. A variety of services are provided to meet the unique needs of each building and its tenants.

PROGRAM OVERVIEW, Continued

Organizational Structure

The ISF is comprised of two major sections. They are Facilities Management and the Electronics Resource Group working together to provide the proper care, comfort and efficiency to State facilities and our tenants.

Facilities Management

The primary function of the Facilities Management section is to provide preventive maintenance and operational support to the facilities under DFCM's direct oversight. Preventive care includes maintaining the value of State assets by providing predictive maintenance to all mechanical, electrical, plumbing and structural systems. Included in this is operational support, which provides services such as custodial, elevator maintenance, recycling, refuse removal and utility support, including water, sewer, gas and electricity. Cost control is provided through detailed accounting and contract processes.



The Electronics Resource Group

Maintaining pertinent licensing to provide specialized support services including testing for fire alarm systems, fire suppression systems, automated building temperature controls, video surveillance systems and building access control is a critical aspect of proper building management. This group ensures that tenant comfort, energy efficiency, fire suppression and building security is monitored, tested and functioning properly.

PROGRAM OVERVIEW, Continued

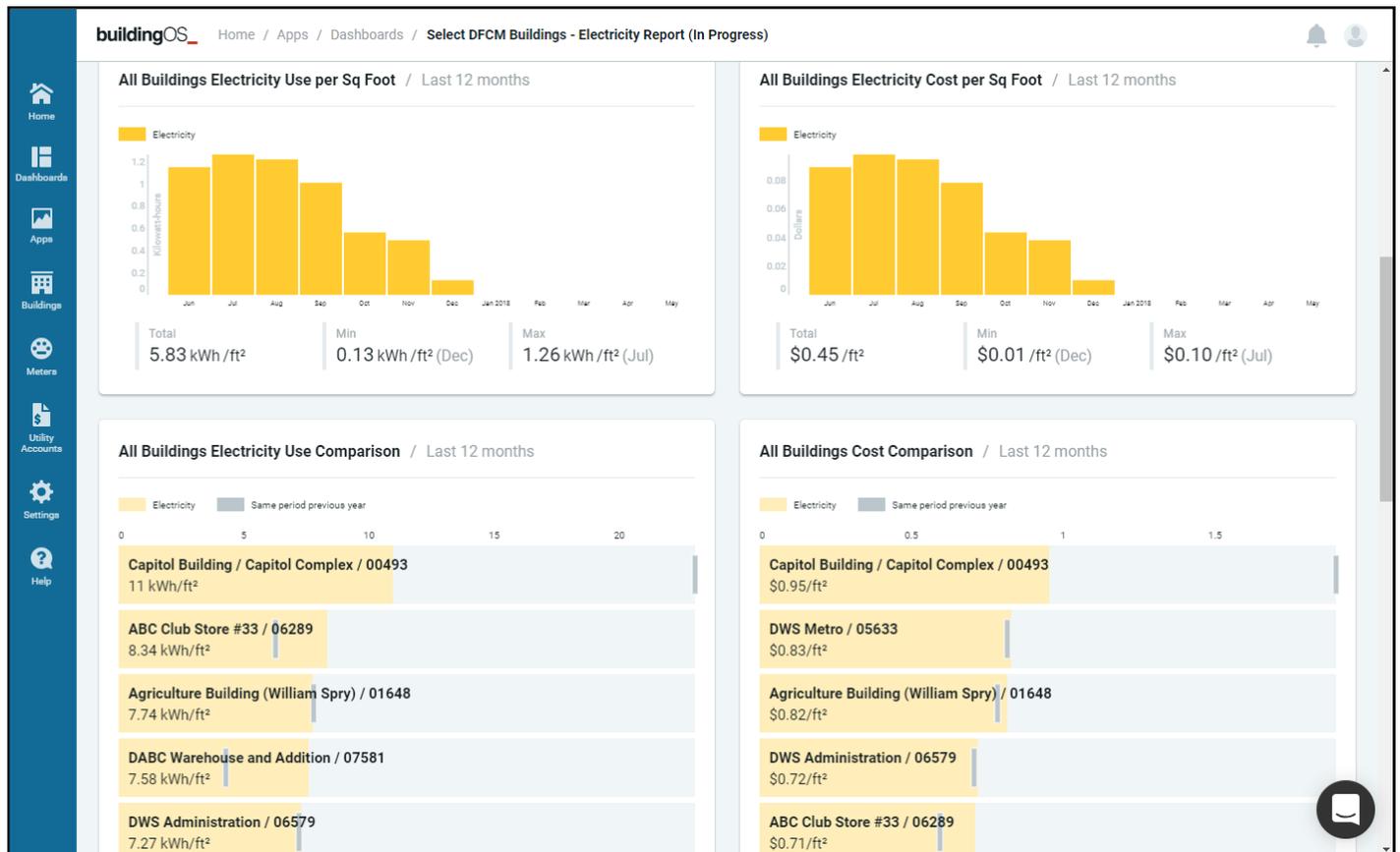
Energy Efficiency

The utility costs associated with operating State buildings represent approximately 30 percent of the overall operations budget. With such a large portion of our expenses going towards energy usage, small decreases in consumption can result in significant savings within the program.

DFCM strives to be a leader in energy conservation. We closely monitor energy consumption for each managed location using utility management programs and the expertise provided by the Electronics Resource Group. Focusing on building energy consumption has led to developing optimized operating schedules and identifying efficiency projects that can be completed through the annual Capital Improvement funding process.

Additionally, we continue to complete full commissioning on buildings by working with the State Energy Efficiency Program and Rocky Mountain Power. We expect additional operational savings at these locations as a result.

SNAPSHOT OF ENERGY FORECASTING REPORT



PROGRAM OVERVIEW

Emergency Response

DFCM maintenance and grounds staff has comprehensive knowledge of the facilities they manage; building, grounds and parking layouts, entry and exit points, water, mechanical, electrical and fire alarm systems, general tenant occupancy and daily observation of facility activities. As such our staff is well suited and the natural choice to be first responders during an emergency at a DFCM-managed building. Acknowledging this, DFCM administration makes high priority of emergency response preparation and training. To that end, each maintenance and grounds staff person maintains CPR, First Aid and AED certification. Facilities managers, supervisors and other integral personnel participate in annual tabletop drills, training in our Facilities Disaster Recovery Program (FDRP) database. Another important function of our DFCM maintenance staff is conducting annual building evacuations which serve to inform our building tenants of their pre-designated meeting points and help our staff practice “sweeping” a building.

During the past year DFCM and the Division of Risk Management coordinated with other State agencies and law enforcement to hold an active shooter drill in the State Office Building. Taking into account the many logistics and sensitive nature of such an event, the carefully executed drill still managed to give our staff and the buildings’ tenants a feel for what a real life active shooter event would be like.



Customer Service

DFCM endeavors to provide exceptional customer service to the tenants of our buildings. To continually gauge how we’re doing, a bi-annual customer service survey is sent to our customers, allowing an opportunity for open and honest feedback on our performance. That invaluable feedback is used to help us improve where needed and it bolsters our strengths. Some survey questions were updated this year to help us get a better idea of how we’re doing with the timeliness and effectiveness of service request fulfillment. Recent survey results show an 84 percent overall satisfaction rating.

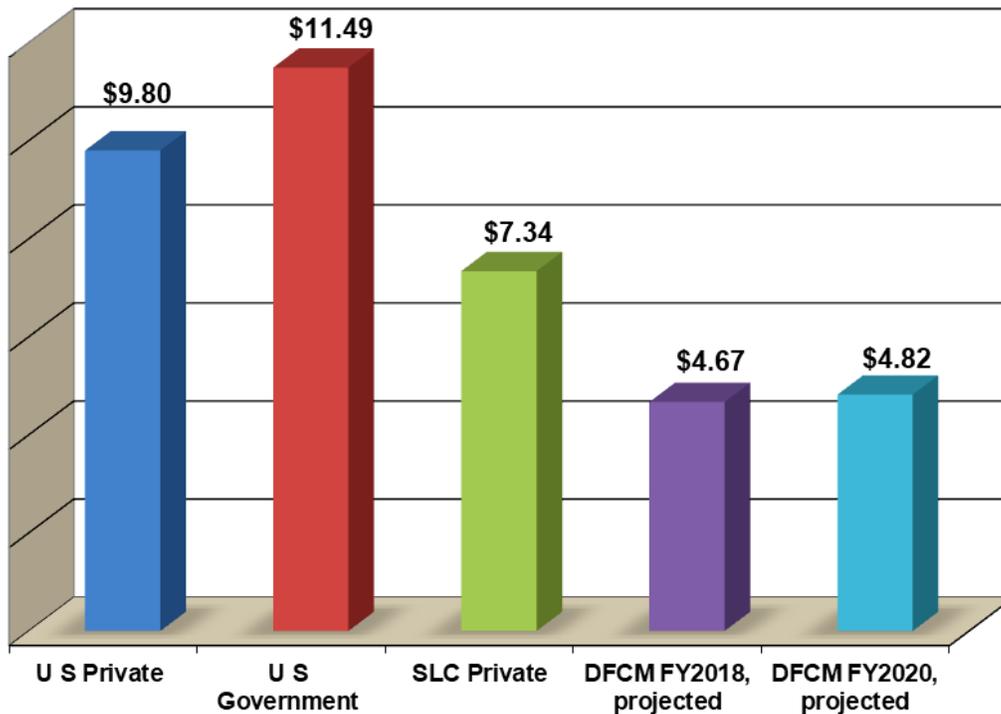
RATE AND EXPENSE INFORMATION

The Internal Service Fund is accounted for at the unit level. Each program is comprised of a building or building complex and has its own square footage rate, revenues, expenses and retained earnings balance. The ISF will have 205 cost centers contained within it during Fiscal Year 2020. In the paragraph below we explain the methodology for determining rate adjustments in each program for the 2020 Fiscal Year.

Each program's actual expenses are entered into worksheets through March of the current fiscal year. The remaining three months of the year are projected so a full year's data is used for computations. Adjustments are made for four types of increases: service contract, published utility, expected utility and benefit. Each program is individually analyzed after these adjustments are made, expenses are reviewed and one-time expenses are removed from the authorized and request years.

The existing revenue level is carried forward and compared with the program's current year beginning retained earnings balance and expenses to determine if any rate adjustments are needed for the request year. Rate requests are calculated on a probable three-year deficit recovery period.

FACILITIES MANAGEMENT ISF RATE COMPARISON

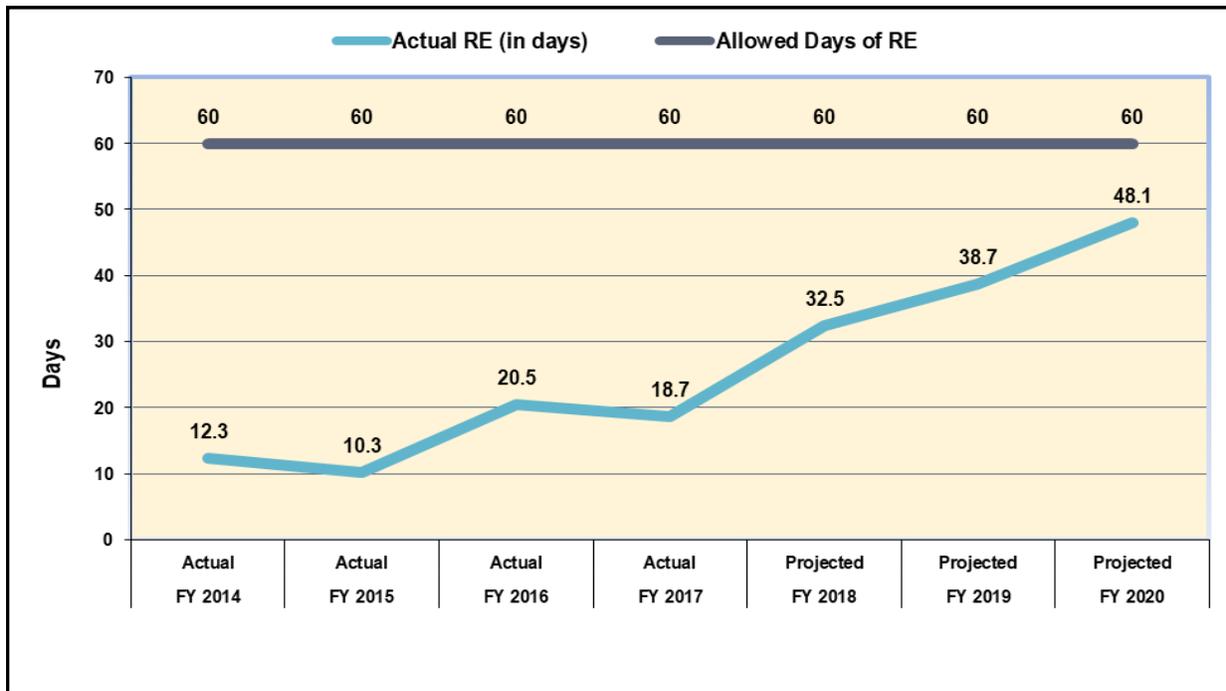


BUILDING OWNERS AND MANAGERS ASSOCIATION (BOMA) DATA 2017

RETAINED EARNINGS ANALYSIS

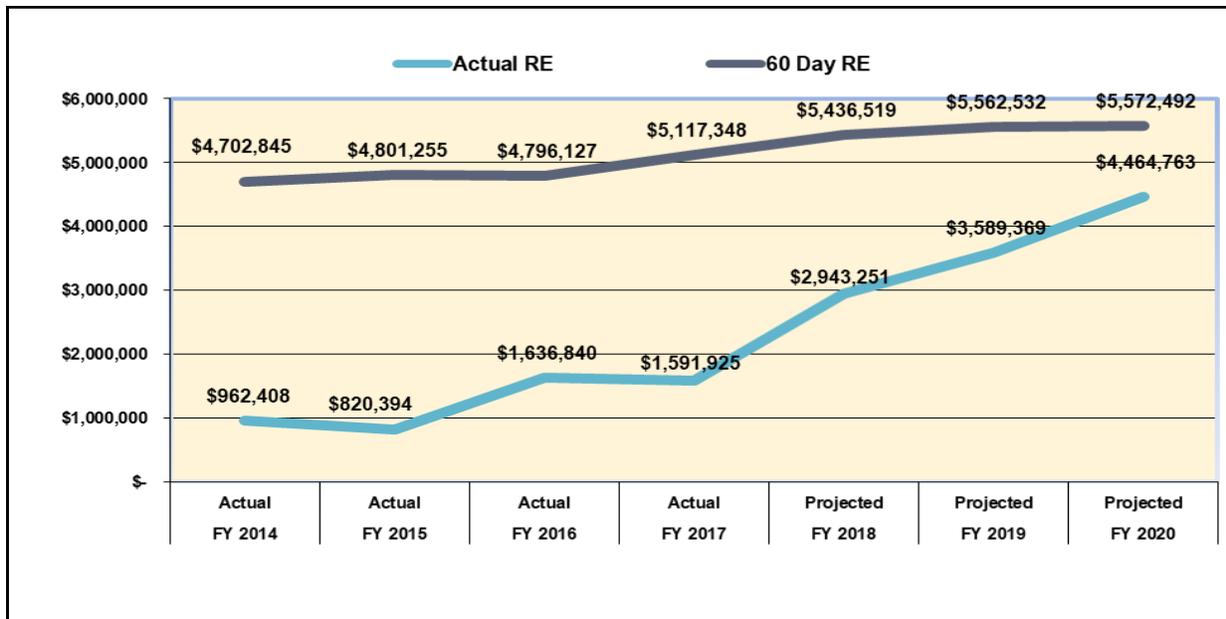
The retained earnings analysis illustrates the conservative, responsible approach DFCM has taken towards rate increases in correlation with retained earnings.

DFCM RETAINED EARNINGS IN DAYS



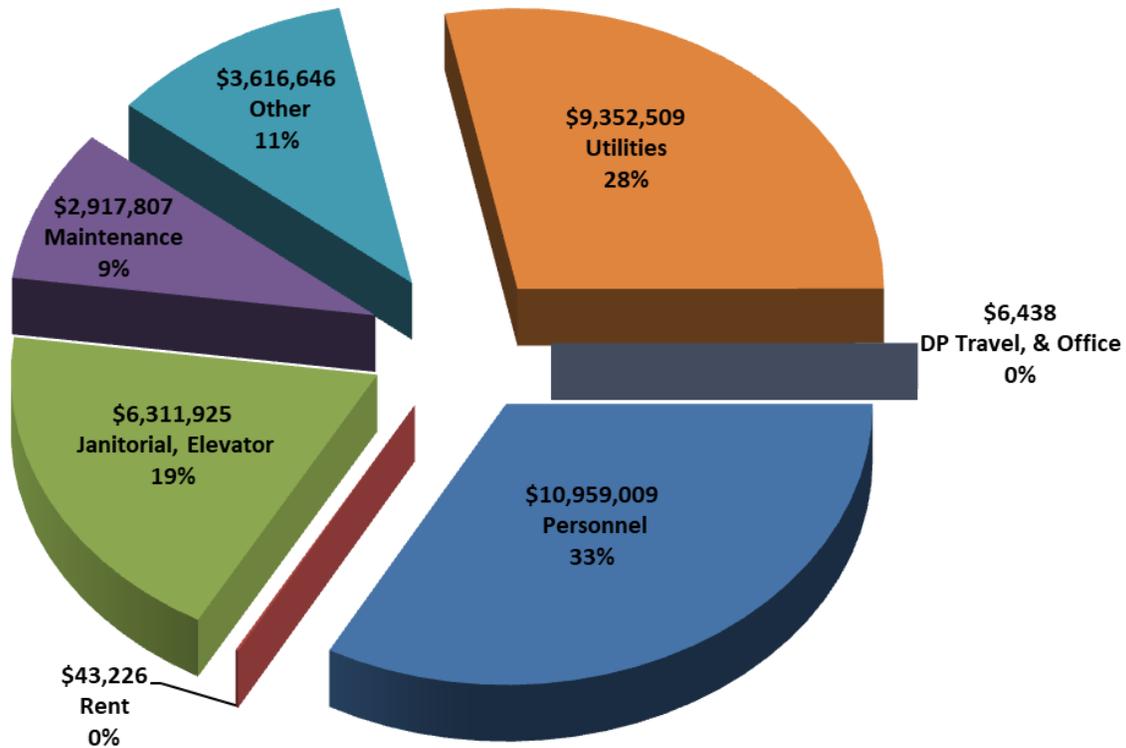
Although Federal guidelines allow an internal service fund to have retained earnings equal to 60 days expenses, DFCM strives to have a conservative approach by keeping the retained earnings below the approved level.

DFCM RETAINED EARNINGS IN DOLLARS

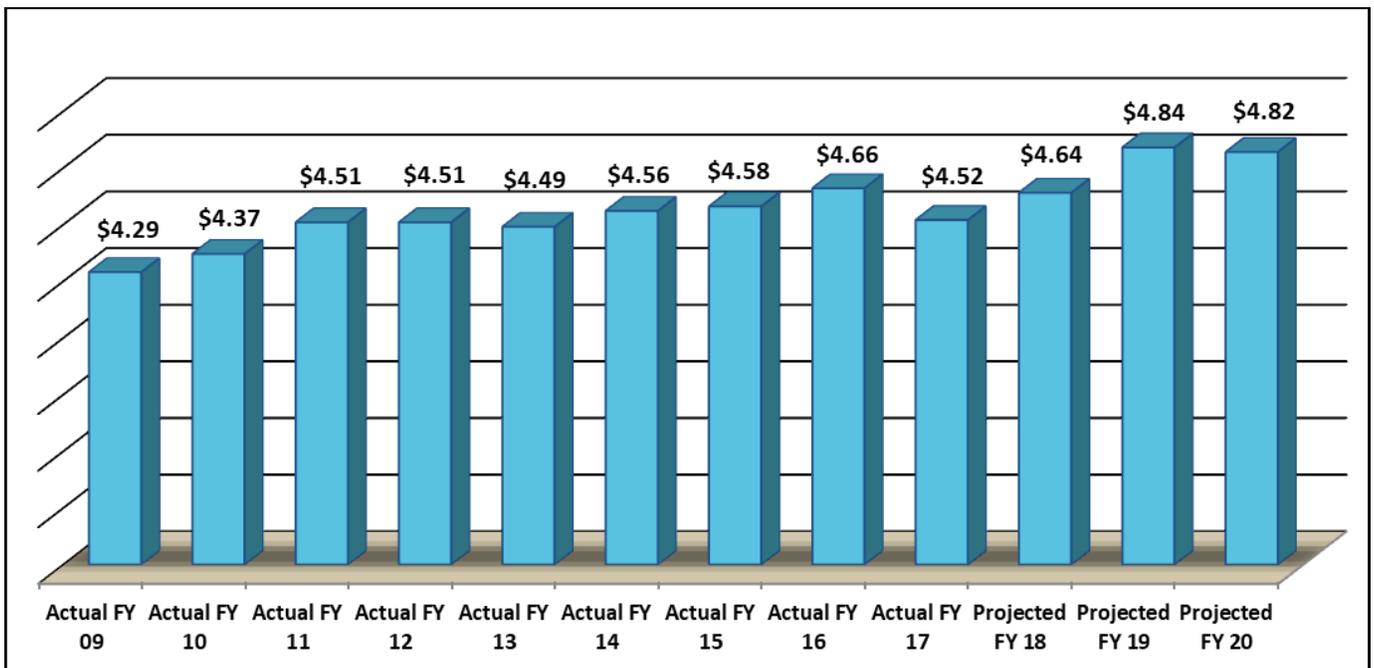


RATE AND EXPENSE INFORMATION

FY 20 PROJECTED EXPENSES



FACILITIES MANAGEMENT'S AVERAGE SQUARE FOOTAGE RATES FY 09-FY 20



FISCAL YEAR 2020 RATE REQUEST

Fiscal Year 2020 Request—Rate Increases

In Fiscal Year 2020, the Internal Service Fund will need rate increases for seven programs for deficit reduction due to higher costs of utilities, labor, and materials

Program		Amount of Increase/(Decrease)	Reason
1310	Richfield DNR	\$30,000.00	Deficit Reduction
1333	St George Court	\$50,000.00	Deficit Reduction
1357	Orem Court	\$30,000.00	Deficit Reduction
1374	Price DPS	\$25,000.00	Deficit Reduction
1383	Payson VA	\$20,000.00	Deficit Reduction
1562	West Valley Court	\$30,000.00	Deficit Reduction
1569	ABC Complex	\$120,000.00	Deficit Reduction
		\$305,000.00	

FISCAL YEAR 2020 RATE REQUEST

Fiscal Year 2019 Authorized—Other Adjustments

Program		Amount of Increase/(Decrease)	Reason
1465	ABC Store-Herriman	\$52,020.00	New store February, 2019
1706	ABC Store-Syracuse	\$45,900.00	New store October, 2018
1347	Provo Juvenile Court	\$(131,656.92)	Will only house Juvenile Work Crew after 1/1/2019
1354	Provo Court	\$(124,750.00)	Transfer building to Mountainland Technical College 2/1/2019
1380	New Provo Courts/Terrace	\$1,320,997.88	Court/Terrace 310,492 square feet Occupancy date 2/1/2019
1609	New DEQ Building	\$62,788.63	21,139 square feet—Occupancy date Spring 2019
		\$1,225,299.59	

RATE AND EXPENSE INFORMATION

Fiscal Year 2020 Fee Schedule

(Garage Rates)

Position	Billable Labor Rate
Administrative Staff	49.00
Electronics Resource Group	48.00
Facilities Manager / Coordinator II	65.00
Maintenance Supervisor	51.00
Office Technician	40.00
Apprentice Maintenance	45.00
Journey Boiler Operator	58.00
Journey Carpenter	52.00
Journey Electrician	56.00
Journey HVAC	55.00
Journey Maintenance	50.00
Journey Plumber	54.00
Grounds Manager	43.00
Grounds Supervisor	40.00
Mechanics	42.00
Groundskeeper	41.00
Temporary Groundskeeper	26.00

FISCAL YEAR 2020 APPENDICES

Appendix A: Proposed Fiscal Year 2020 Rates, Fees and Other Charges

Appendix B: Proforma Financial Statements

Appendix C: Fiscal Year 2020 Operating Revenue by Major Agency

Appendix D: Fiscal Year 2020 Operating Revenue by Major Source



APPENDIX A		Proposed FY 2020 Rates, Fees and Other Charges (63-38-3.5 (2)(b))												
Capital Facilities and Administrative Services Intergovernmental Services														
Month/ Year	Unit	Division of Facilities Construction and Management	FY 2019 Authorized Rates	FY 2019 Other Adjustments	Other Adjustments Comments	Rebate/ Give Back Adj's	FY 2019 Amended Rates	Change from Authorized FY 2019	FY 2020 Rate Adjustments	Other Adjustments	Comments	FY 2020 Cost per Square Foot	FY 2020 Total Square Feet	FY 2020 Proposed Rates
11/1999	1304	Tree of Utah	-				0.00	0				-	0	-
FY2010	1310	Richfield DNR	41,519.52				41,519.52	0	30,000		Deficit reduction	8.68	8,238	71,519.52
07/1996	1314	Richfield Regional Ctr.	75,499.00				75,499.00	0				5.80	13,017	75,499.00
08/1995	1315	Richfield Court	106,535.68				106,535.68	0				5.37	19,839	106,535.68
12/1996	1316	Richfield DTS Center	39,000.00				39,000.00	0				2.60	15,000	39,000.00
12/1997	1317	DWS Richfield	58,072.00				58,072.00	0				10.37	5,600	58,072.00
07/1999	1320	Cedar City Regional Center	72,008.00				72,008.00	0				6.77	10,643	72,008.00
01/1998	1321	DWS Cedar City	78,461.00				78,461.00	0				5.30	14,804	78,461.00
08/1997	1322	Cedar City Courts	103,520.00				103,520.00	0				6.08	17,037	103,520.00
01/1998	1325	DWS St. George	66,452.00				66,452.00	0				8.98	7,400	66,452.00
07/2007	1330	St. George DPS	49,572.00				49,572.00	0				3.24	15,300	49,572.00
07/2007	1331	Dixie Drivers License	62,928.00				62,928.00	0				8.55	7,360	62,928.00
10/2007	1332	St. George Tax Commission	64,224.00				64,224.00	0				8.92	7,200	64,224.00
10/2009	1333	St. George Courts	465,353.00				465,353.00	0	50,000		Deficit reduction	5.39	95,550	515,353.00
05/2013	1336	Cedar City A P & P	28,444.00		Moved out 9/30/17		28,444.00	0				8.24	3,452	28,444.00
09/2015	1337	Cedar City DNR	62,790.16				62,790.16	0				6.16	10,200	62,790.16
03/2016	1338	Ivins VA Nursing Home	83,064.39				83,064.39	0				0.81	102,000	83,064.39
02/2002	1340	Orem Region Three UDOT	141,192.00				141,192.00	0				2.84	49,775	141,192.00
07/2009	1347	Provo Juvenile Courts	173,940.00		Reduced usage/Juv Work Crew only Jan 2019		173,940.00	0				6.58	26,426	173,940.00
07/1992	1351	Provo Regional Center	664,011.00				664,011.00	0				5.48	121,106	664,011.00
07/1990	1354	Provo Court	299,400.00		Moving out February 2019		299,400.00	0				5.00	59,928	299,400.00
12/1997	1355	DWS Provo	144,970.00				144,970.00	0				5.45	26,600	144,970.00
07/1996	1357	Orem Circuit Court	90,792.00				90,792.00	0	30,000		Deficit reduction	5.19	23,280	120,792.00
10/2003	1361	Orem Public Safety	105,640.00				105,640.00	0				8.00	13,205	105,640.00
07/2004	1369	Moab Regional Center	112,533.00				112,533.00	0				5.36	20,995	112,533.00
10/1997	1370	Utah Navajo Royalties Holding Fund	132,640.00				132,640.00	0				5.35	24,782	132,640.00
10/2007	1372	DNR Price	124,323.00				124,323.00	0				6.37	19,517	124,323.00
02/2014	1373	Juab County Court	76,798.00				76,798.00	0				8.93	8,600	76,798.00
03/2015	1374	Price Public Safety	65,897.00				65,897.00	0	25,000		Deficit reduction	12.21	7,446	90,897.00
11/2011	1375	Wasatch Courts	9,577.00				9,577.00	0				0.95	10,043	9,577.00
12/2015	1378	Spanish Fork Veterinary Lab	35,716.03				35,716.03	0				9.16	3,900	35,716.03
02/2019	1380	New Provo Court	-		New building - occupy date 02/2019		0.00	0				-	229,163	-
03/2016	1383	Payson VA Nursing Home	79,105.70				79,105.70	0	20,000		Deficit reduction	0.97	102,000	99,105.70
01/1997	1402	Driver License West Valley	98,880.00				98,880.00	0				9.86	10,027	98,880.00
05/1997	1405	Taylorville Office Building	185,250.00				185,250.00	0				6.50	28,500	185,250.00
07/2000	1406	Taylorville Center for the Deaf	138,681.00				138,681.00	0				4.28	32,402	138,681.00
12/2016	1412	Unified Lab #2	865,836.54				865,836.54	0				8.76	98,877	865,836.54
01/2010	1413	Unified Lab	883,894.00				883,894.00	0				11.75	75,225	883,894.00
07/1989	1415	Calvin Rampton Complex	1,602,863.00				1,602,863.00	0				4.28	374,549	1,602,863.00
10/1999	1420	Murray Highway Patrol	141,738.00				141,738.00	0				5.22	27,160	141,738.00
03/2005	1451	West Jordan Courts	557,835.00				557,835.00	0				4.75	117,439	557,835.00
04/1991	1452	DWS - South County	176,196.00				176,196.00	0				4.83	36,500	176,196.00
11/1996	1453	DWS - Midvale	135,640.00				135,640.00	0				4.52	30,000	135,640.00
10/1999	1454	DAS Surplus Property	59,747.00				59,747.00	0				2.65	22,546	59,747.00
08/2008	1459	DPS Drivers License	185,577.00				185,577.00	0				7.95	23,343	185,577.00
06/2012	1461	N UT Fire Dispatch Center	30,438.66				30,438.66	0				1.56	19,453	30,438.66
09/2012	1462	UCAT Admin	47,882.00	(47,882)	Moved out 12/2017		0.00	(47,882)				-	6,123	-
07/2013	1463	Veteran's Memorial Cemetery	24,464.00				24,464.00	0				2.16	11,326	24,464.00
07/2016	1464	Lone Peak Forestry & Fire	38,020.65				38,020.65	0				2.14	17,800	38,020.65
07/1991	1501	Heber M. Wells	936,679.00				936,679.00	0				4.95	189,228	936,679.00
09/1991	1502	DWS Administration	685,930.00				685,930.00	0				4.78	143,500	685,930.00
07/1991	1503	DWS Metro Emp. Ctr.	252,776.00				252,776.00	0				7.02	36,008	252,776.00
07/1991	1504	Rio Grande Depot	493,565.00				493,565.00	0				6.49	76,020	493,565.00
12/1993	1505	DWS/DHS - 1385 South State	308,430.70				308,430.70	0				4.67	66,022	308,430.70
07/2001	1506	AP & P Fremont Office Building	192,375.00				192,375.00	0				6.75	28,500	192,375.00
04/1994	1507	Utah State Office of Education	410,669.00				410,669.00	0				4.98	82,517	410,669.00
11/2000	1508	Utah Arts Collection	43,900.00				43,900.00	0				4.39	10,000	43,900.00
07/2004	1509	Archive Building	110,619.00				110,619.00	0				4.39	25,198	110,619.00
03/2008	1514	Highland Regional Center	331,766.40				331,766.40	0				4.80	69,118	331,766.40
08/1997	1551	Salt Lake Court	1,868,160.00				1,868,160.00	0				4.48	417,000	1,868,160.00
01/1985	1559	Governors Residence	152,156.00				152,156.00	0				8.87	17,154	152,156.00
07/1991	1560	Glendinning Fine Arts Center	45,000.00				45,000.00	0				8.43	5,339	45,000.00

APPENDIX A		Proposed FY 2020 Rates, Fees and Other Charges (63-38-3.5 (2)(b))												
Capital Facilities and Administrative Services Intergovernmental Services														
Month/Year	Unit	Division of Facilities Construction and Management	FY 2019 Authorized Rates	FY 2019 Other Adjustments	Other Adjustments Comments	Rebate/Give Back Adj's	FY 2019 Amended Rates	Change from Authorized FY 2019	FY 2020 Rate Adjustments	Other Adjustments	Comments	FY 2020 Cost per Square Foot	FY 2020 Total Square Feet	FY 2020 Proposed Rates
01/2001	1562	West Valley 3rd District Court	118,350.00				118,350.00	0	30,000		Deficit reduction	5.64	26,300	148,350.00
07/2011	1566	Chase Home	17,428.00				17,428.00	0				2.17	8,048	17,428.00
11/2011	1569	ABC Administration	685,415.00				685,415.00	0	120,000		Deficit reduction	4.59	175,298	805,415.00
12/2015	1588	Vernal Drivers License	34,615.00				34,615.00	0				9.89	3,500	34,615.00
06/2012	1589	Vernal DNR Regional	80,394.00				80,394.00	0				6.16	13,051	80,394.00
04/1999	1593	Vernal Juvenile Courts	20,256.00				20,256.00	0				4.23	4,786	20,256.00
06/1998	1594	DHS - Vernal	74,117.00				74,117.00	0				9.23	8,030	74,117.00
06/1998	1595	DWS Vernal	73,702.00				73,702.00	0				8.36	8,816	73,702.00
09/2001	1597	Vernal 8th District Court	248,649.00				248,649.00	0				7.46	33,331	248,649.00
07/2002	1598	Vernal DSPD	31,330.00				31,330.00	0				6.78	4,621	31,330.00
07/1997	1601	Office of Rehabilitation Services	204,156.00				204,156.00	0				6.42	31,800	204,156.00
07/1991	1602	Agriculture	356,706.00				356,706.00	0				7.98	44,700	356,706.00
07/1991	1603	Cannon Health	860,515.00				860,515.00	0				5.33	161,431	860,515.00
07/2003	1624	Natural Resources	745,072.00				745,072.00	0				4.25	175,311	745,072.00
12/1998	1606	State Library - Library	183,714.00				183,714.00	0				2.03	90,435	183,714.00
12/1998	1607	State Library - Visually Impaired	124,027.00				124,027.00	0				3.80	32,665	124,027.00
12/1998	1608	State Library - State Mail	156,261.00				156,261.00	0				10.63	14,700	156,261.00
07/1994	1610	Utah State Tax Commission	970,200.00				970,200.00	0				4.76	204,000	970,200.00
01/2007	1616	Tooele Courts	311,351.00				311,351.00	0				5.28	58,968	311,351.00
05/2008	1617	DMV - Fairpark	61,571.00				61,571.00	0				5.84	10,543	61,571.00
11/2009	1618	SL Government Bldg #1	972,934.00				972,934.00	0				3.78	257,390	972,934.00
10/2010	1620	DWS Call Center	200,317.00				200,317.00	0				6.03	33,220	200,317.00
10/2010	1621	1950 West Regional Center	250,492.00				250,492.00	0				5.81	43,114	250,492.00
02/2011	1622	Training Housing - DSBVI	49,736.00				49,736.00	0				4.74	10,490	49,736.00
07/1991	1647	Family Health	260,640.00				260,640.00	0				5.33	48,933	260,640.00
07/2000	1651	Capitol Hill Complex	3,809,700.00				3,809,700.00	0				4.77	798,408	3,809,700.00
07/1991	1701	Ogden Regional Center	749,366.80				749,366.80	0				6.77	110,643	749,366.80
07/2006	1702	DHS Ogden - Academy Square	299,834.00				299,834.00	0				6.40	46,849	299,834.00
07/1992	1703	Ogden Juvenile Probation	211,134.00				211,134.00	0				8.85	23,857	211,134.00
07/1997	1704	Ogden Court	467,740.00				467,740.00	0				5.14	91,000	467,740.00
11/1997	1705	DWS Ogden	153,748.00				153,748.00	0				6.46	23,800	153,748.00
07/1991	1709	DPS - Ogden	34,822.00				34,822.00	0				8.63	4,035	34,822.00
07/2000	1710	DPS Crime Lab	42,000.00				42,000.00	0				10.50	4,000	42,000.00
01/1993	1714	Layton Court	80,896.00				80,896.00	0				4.04	20,025	80,896.00
05/1998	1716	DHS Clearfield East	127,306.00				127,306.00	0				5.19	24,541	127,306.00
07/2001	1717	DWS Clearfield/Davis County	180,633.00				180,633.00	0				4.62	39,098	180,633.00
04/1999	1718	Farmington 2nd District Courts	537,465.00				537,465.00	0				4.10	131,089	537,465.00
02/2000	1719	DPS Farmington Public Safety	68,425.00				68,425.00	0				8.05	8,500	68,425.00
09/2011	1725	Ogden DMV / Drivers License	71,964.00				71,964.00	0				6.73	10,693	71,964.00
03/2012	1726	Clearfield Warehouse C6 - Archives	149,410.32				149,410.32	0				1.56	95,556	149,410.32
09/2012	1727	Clearfield Warehouse C7 - DNR / DPS	102,837.00				102,837.00	0				0.86	120,000	102,837.00
06/2015	1728	Ogden Juvenile Court	444,038.00				444,038.00	0				4.89	90,877	444,038.00
12/2011	1729	Ogden Radio Shop	16,434.00				16,434.00	0				6.94	2,368	16,434.00
03/2016	1731	Ogden VA Nursing Home	52,945.37				52,945.37	0				0.73	73,000	52,945.37
07/2003	1752	Logan 1st District Court	379,267.00				379,267.00	0				5.15	73,644	379,267.00
07/2006	1754	DWS Logan	110,088.00				110,088.00	0				5.48	20,089	110,088.00
07/1996	1755	Brigham City Court	169,400.00				169,400.00	0				4.84	35,000	169,400.00
11/2002	1759	Brigham City Regional Center	573,808.00				573,808.00	0				5.15	111,419	573,808.00
06/2011	1762	DWS Brigham City	46,304.00				46,304.00	0				8.84	5,238	46,304.00
07/2017	1801	Utah State Developmental Center	2,298,357.00				2,298,357.00	0				4.72	487,204	2,298,357.00
		ABC 46 Store Locations	1,665,481.50	110,228	5782 -remodeled-added 1,410 sq ft=7,192 sq ft Scope Change - 2 new stores in FY19 \$4494.38 missed in FY19 legislature		1,775,709.50	110,228				4.27	416,328	1,775,709.50
		Total	34,654,298.42	62,346			34,716,644.42	62,346	305,000				7,567,022	35,021,644.42

APPENDIX B

Proforma Financial Statements
DFCM ISF Maintenance

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Estimate	FY 2019 Estimate	FY 2020 Estimate	FY 2021 Estimate
BALANCE SHEET							
CASH & CASH EQUIVALENTS	2,650,429	3,404,489	3,465,324	5,120,839	5,093,266	6,248,325	5,843,643
ACCOUNTS RECEIVABLE	7,091	29,083	6,131	12,039	18,649	15,026	20,756
DUE FROM OTHER FUNDS	416,067	375,130	220,234	0	242,609	233,440	33,440
INVENTORIES	0	0	0	0	0	0	0
PREPAID EXPENSES	30,832	33,979	51,816	64,973	44,686	48,728	53,647
TOTAL CURRENT ASSETS	3,104,419	3,842,681	3,743,506	5,197,851	5,399,210	6,545,519	5,951,486
DEFERRED CHARGES/ PREPAID EXPENSE - LONG TERM	339,292	305,313	267,989	227,100	182,404	133,657	80,647
TOTAL OTHER ASSETS	339,292	305,313	267,989	227,100	182,404	133,657	80,647
LAND / LAND IMPROVEMENTS	0	0	0	0	0	0	0
CONSTRUCTION IN PROGRESS	0	0	0	0	0	0	0
BUILDINGS AND IMPROVEMENTS	0	0	0	0	0	0	0
MACHINERY AND EQUIPMENT	573,242	615,449	523,991	517,844	710,397	735,397	735,397
INTANGIBLE ASSETS - SOFTWARE	120,000	120,000	120,000	120,000	120,000	120,000	120,000
ACCUMULATED DEPRECIATION	(663,307)	(670,673)	(582,307)	(604,648)	(841,506)	(922,071)	(918,247)
TOTAL CAPITAL ASSETS	29,935	64,776	61,684	33,197	(11,109)	(66,673)	(62,850)
TOTAL ASSETS	3,473,646	4,212,770	4,073,179	5,458,148	5,570,505	6,612,503	5,969,284
LIABILITIES & FUND EQUITY							
VOUCHERS PAYABLE	1,749,590	1,758,826	1,766,327	2,238,780	1,454,046	1,665,355	1,453,991
ACCRUED LIABILITIES	488,542	415,061	364,463	0	300,000	300,000	300,000
UNEARNED REVENUE	0	0	9,600	4,800	0	0	0
INTERFUND LOAN (Short Term Cash Deficit)	0	0	0	0	0	0	0
DUE TO OTHER FUNDS	44,994	62,751	35,552	3,328	0	0	0
CONTRACTS NOTES PAYABLE - SHORT TERM	30,832	33,979	37,324	40,889	44,686	48,728	53,647
CAPITAL LEASE PAYABLE-SHORT TERM	0	0	0	0	0	0	0
REVENUE BONDS - SHORT TERM	0	0	0	0	0	0	0
TOTAL CURRENT LIABILITIES	2,313,959	2,270,617	2,213,265	2,287,797	1,798,732	2,014,083	1,807,638
REVENUE BONDS - LONG TERM	0	0	0	0	0	0	0
CAPITAL LEASE PAYABLE-LONG TERM	0	0	0	0	0	0	0
CONTRACTS PAYABLE - LONG TERM	339,292	305,313	267,989	227,100	182,404	133,657	80,647
INTERFUND LOAN FROM OTHER FUNDS	0	0	0	0	0	0	0
INTERFUND LOAN FROM GENERAL FUND (Long Term Cash Deficit)	0	0	0	0	0	0	0
POLICY CLAIMS LIABILITIES - LONG-TERM	0	0	0	0	0	0	0
TOTAL LONG-TERM LIABILITIES	339,292	305,313	267,989	227,100	182,404	133,657	80,647
TOTAL LIABILITIES	2,653,251	2,575,929	2,481,254	2,514,897	1,981,136	2,147,740	1,888,285
CONTRIBUTED CAPITAL							
RETAINED EARNINGS - DESIGNATED	150,000	150,000	150,000	150,000	150,000	150,000	150,000
RETAINED EARNINGS	670,394	1,486,840	1,441,925	2,793,251	3,439,369	4,314,763	3,930,999
TOTAL FUND EQUITY / NET ASSETS	820,394	1,636,840	1,591,925	2,943,251	3,589,369	4,464,763	4,080,999
TOTAL LIABILITIES & FUND EQUITY / NET ASSETS	3,473,645	4,212,769	4,073,179	5,458,148	5,570,505	6,612,503	5,969,284

INCOME STATEMENT

TOTAL OPERATING REVENUES (after proposed rate impacts)	29,088,594	30,005,083	31,039,083	34,325,409	34,511,319	34,691,319	34,774,475
PERSONAL SERVICES (5101-5300)	7,584,998	7,845,739	8,613,986	9,752,004	10,576,889	10,959,009	9,385,491
TRAVEL EXPENSE (6001-6057)	18,194	19,163	19,996	15,117	20,103	20,103	20,103
CURRENT EXPENSE (6115-6296)(6407) (6730)	21,012,793	20,672,668	21,657,197	22,576,440	22,613,890	22,213,408	23,673,104
CURRENT EXPENSE - DATA PROCESSING (6500-6595 & 6467-6471)	371,439	398,466	449,066	509,593	349,062	406,324	394,026
DEPRECIATION EXPENSE (6792)	15,380	18,505	27,541	28,488	61,454	80,564	52,409
OTHER EXPENSES (SWCAP) (7520-7593)	204,832	221,896	362,752	190,517	217,337	219,921	219,921
TOTAL OPERATING EXPENSES	29,207,636	29,176,437	31,130,536	33,072,159	33,838,736	33,899,329	33,745,055
TOTAL OPERATING INCOME (LOSS)	(119,042)	828,646	(91,453)	1,253,250	672,583	791,990	1,029,420
GAIN (LOSS) ON SALE OF FIXED ASSETS (2777)	0	0	13,903	2,530	0	0	0
INTEREST INCOME (4584)	39	58	90	145	39	39	39
INTEREST EXPENSE (6264)	(23,011)	(12,758)	(15,657)	(4,145)	(12,119)	(10,094)	(7,882)
PROPERTY LEASES (2805)	0	500.00	90,396	99,547	92,659	93,459	94,659
FEDERAL GRANTS	0	0	0	0	0	0	0
RETAINED EARNINGS REFUNDS TO FEDERAL GOVERNMENT (7593)	0	0	(12,080)	0	0	0	0
OPERATING TRANSFERS IN (OUT) (8500)	0	0	(54,564)	0	0	0	0
NET INCOME (LOSS)	(142,013)	816,446	(69,364)	1,351,327	753,161	875,394	1,116,236

CASH FLOW STATEMENT

BEGINNING CASH BALANCE / (INTERFUND LOAN BALANCE)	2,714,401	2,650,429	3,404,489	3,465,324	5,120,840	5,093,266	6,248,324
Total Cash from Sales	29,048,164	30,005,083	31,039,083	34,325,409	33,673,943	34,800,539	34,268,475
Capital Asset Disposal Proceeds	0	0	13,903	2,530	0	0	0
Federal Grants	0	0	0	0	0	0	0
State Appropriations	0	0	0	0	0	0	0
Other Sources - Lease Payments (code 2805)	0	0	90,396	99,547	92,659	93,459	94,659
Other Sources - Interest Earnings	39	58	90	145	39	39	39
TOTAL SOURCES OF CASH	29,048,204	30,005,141	31,143,473	34,427,630	33,766,641	34,894,037	34,363,173
Cash Used for Operations	(29,104,076)	(29,211,322)	(30,991,544)	(32,736,301)	(33,603,115)	(33,562,478)	(34,692,854)
Payments for Capital Assets	(8,100)	(39,758)	(24,449)	(35,814)	(141,100)	(126,500)	(25,000)
State Appropriations	0	0	(54,564)	0.00	(50,000)	(50,000)	(50,000)
Other Uses - Federal Refund	-	-	(12,080)	0.00	-	-	-
TOTAL USES OF CASH	(29,112,176)	(29,251,080)	(31,082,638)	(32,772,115)	(33,794,215)	(33,738,978)	(34,767,854)
ENDING CASH BALANCE/(INTERFUND LOAN BALANCE)	2,650,429	3,404,489	3,465,324.44	5,120,839.76	5,093,265.64	6,248,324.49	5,843,643.50

APPENDIX C		INTERNAL SERVICE FUNDS					FY 2020	
OPERATING REVENUE BY MAJOR AGENCY								
	AGENCY NUMBER	AGENCY	FY 2017 ACTUAL	FY 2018 PROJECTED	FY 2019 PROJECTED	FY 2020 REQUEST	REQUEST % of Total	
1	011-016	LEGISLATURE	0.00	0	0	0	0.00%	
2	020	JUDICIAL BRANCH / COURTS	6,630,639.85	6,695,822	6,788,749	6,898,749	19.70%	
3	030	CAPITOL PRESERVATION BOARD	3,809,700.00	3,809,700	3,809,700	3,809,700	10.88%	
4	050	STATE TREASURER	49,386.00	57,385	57,385	57,385	0.16%	
5	060	GOVERNOR'S OFFICE	0.00	0	0	0	0.00%	
6	065	USTAR	0.00	0	0	0	0.00%	
7	080	ATTORNEY GENERAL	414,277.36	414,277	454,347	454,347	1.30%	
8	090	STATE AUDITOR	0.00	0	0	0	0.00%	
9	100	DEPARTMENT OF ADMINISTRATIVE SERVICES	633,539.64	640,315.91	726,621	734,250	2.10%	
10	110	DEPARTMENT OF TECHNOLOGY SERVICES	39,000.00	39,000	39,000	39,000	0.11%	
11	120	TAX COMMISSION	1,203,765.18	1,220,339	1,224,400	1,224,400	3.50%	
12	130	CAREER SERVICE REVIEW OFFICE	0.00	0	0	0	0.00%	
13	140	HUMAN RESOURCES MANAGEMENT	0.00	0	0	0	0.00%	
14	170	NAVAJO TRUST ADMINISTRATION	132,640.00	132,640	132,640	132,640	0.38%	
15	180	DEPARTMENT OF PUBLIC SAFETY	1,843,744.75	2,154,243	2,189,617	2,178,844	6.22%	
16	190	UTAH NATIONAL GUARD	390,721.00	0	0	0	0.00%	
17	200	DEPARTMENT OF HUMAN SERVICES	1,915,389.24	4,232,922	4,251,481	4,251,481	12.14%	
18	270	DEPARTMENT OF HEALTH	2,670,712.98	2,914,780	2,786,426	2,786,898	7.96%	
19	290	MEDICAL EDUCATION COUNCIL	0.00	0	0	0	0.00%	
20	300	BUILDING BOARD CONSTRUCTION	0.00	0	0	0	0.00%	
21	400	UTAH STATE BOARD OF EDUCATION	567,354.72	410,669	410,669	410,669	1.17%	
22	410	DEPARTMENT OF CORRECTIONS	472,572.37	474,713	463,121	463,121	1.32%	
23	430	BOARD OF PARDONS & PAROLE	0.00	0	0	0	0.00%	
24	450	DEPARTMENT OF VETERANS & MILITARY AFFAIRS	239,579.46	239,579	239,579	259,579	0.74%	
25	480	DEPARTMENT OF ENVIRONMENTAL QUALITY	435,463.18	434,987	434,987	434,987	1.24%	
26	510	BOARD OF REGENTS	0.00	0	0	0	0.00%	
27	540	SCHOOL & INST. TRUST FUND OFFICE	0.00	0	0	0	0.00%	
28	550	SCHOOL & INST. TRUST LANDS ADMINISTRATION	2,300.76	9,203	9,203	15,853	0.05%	
29	560	DEPARTMENT OF NATURAL RESOURCES	1,167,110.82	1,194,068	1,221,977	1,241,453	3.55%	
30	570	DEPARTMENT OF AGRICULTURE	469,523.32	579,610	579,610	581,452	1.66%	
31	590	PUBLIC LANDS POLICY COORD OFFICE	0.00	0	0	0	0.00%	
32	600	DEPARTMENT OF WORKFORCE SERVICES	3,170,517.26	3,361,244	3,387,323	3,387,323	9.67%	
33	650	DEPARTMENT OF ALCOHOLIC BEVERAGE CONTROL	1,979,266.87	2,350,897	2,358,525	2,574,809	7.35%	
34	660	LABOR COMMISSION	159,983.00	159,983	174,597	174,597	0.50%	
35	670	DEPARTMENT OF COMMERCE	288,129.00	288,129	314,443	314,443	0.90%	
36	680	FINANCIAL INSTITUTIONS	0.00	0	0	0	0.00%	
37	690	DEPARTMENT OF INSURANCE	27,944.50	47,905	53,788	53,788	0.15%	
38	700	PUBLIC SERVICE COMMISSION	32,319.00	32,905	35,491	35,491	0.10%	
39	710	DEPARTMENT OF HERITAGE & ARTS	709,724.00	699,724	709,724	709,724	2.03%	
40	810	DEPARTMENT OF TRANSPORTATION	1,117,765.72	1,124,075	1,124,075	1,161,410	3.32%	
41	--	MISCELLANEOUS OTHER STATE AGENCIES	0.00	0	0	0	0.00%	
42	--	HIGHER EDUCATION	428,987.86	581,966	581,966	534,084	1.53%	
43	--	NON-STATE ENTITIES / PRIVATE SECTOR	112,256.92	103,969	94,852	94,852	0.27%	
44	--	GENERAL PUBLIC	0.00	0	0	0	0.00%	
45	--	LOCAL GOVERNMENTS	14,504.56	13,565	0	0	0.00%	
46	--	STATE AGENCIES	0.00	0	0	0	0.00%	
47	--	NONPROFIT ORGANIZATIONS	0.00	0	0	0	0.00%	
48	--	SCHOOL DISTRICTS	0.00	0	0	0	0.00%	
49	--	STATE WIDE PAYROLL	0.00	0	0	0	0.00%	
50	--	OTHER - ENERGY REBATES	0.00	1,310	0	0	0.00%	
51	--	OTHER - SURPLUS PAYBACKS	13,902.95	2,530	0	0	0.00%	
52	--	OTHER - US TREASURY	660.55	0	0	0	0.00%	
53	--	OTHER - TREE OF UTAH	90.35	123	0	0	0.00%	
			31,143,473.14	34,422,581	34,654,298	35,015,329		
54		TOTAL REVENUE BY AGENCY (Equals ISF-3 line 3)	31,143,473.17	34,422,581	34,654,298	35,015,329	100.00%	
PROGRAM: DFCM ISF MAINTENANCE							FY 2020	
DEPARTMENT: ADMINISTRATIVE SERVICES		DIVISION: DFCM						

APPENDIX D INTERNAL SERVICE FUNDS FY 2020
 OPERATING REVENUE BY MAJOR SOURCE Page 1 of 2

	MAJOR SOURCES	FY 2017 ACTUAL	FY 2018 PROJECTED	FY 2019 PROJECTED	FY 2020 REQUEST	CHANGE AMOUNT	REQUEST % of Total
1	1950 West Regional Center	211,291.00	250,492	250,492	250,492	0	0.72%
2	A P and P Office Bldg	192,375.00	192,375	192,375	192,375	0	1.01%
3	ABC Administration Warehouse	685,415.00	685,415	685,415	805,415	120,000	2.30%
4	ABC Store Locations	1,294,512.42	1,669,976	1,665,482	1,769,394	103,913	9.26%
5	Agriculture Building	356,706.00	356,706	356,706	356,706	0	1.87%
6	AP and P Cedar City	26,302.89	28,444	28,444	28,444	0	0.08%
7	Archive Building	110,619.00	110,619	110,619	110,619	0	0.32%
8	Brigham City Courts	169,400.00	169,400	169,400	169,400	0	0.89%
9	Brigham City Regional Center	412,059.02	573,808	573,808	573,808	(0)	1.64%
10	Calvin Rampton Complex	1,603,160.37	1,602,863	1,602,863	1,602,863	0	8.39%
11	Cannon Health Building	963,765.00	960,515	860,515	860,515	0	4.51%
12	Capitol Hill Complex	3,809,700.00	3,809,700	3,809,700	3,809,700	0	19.95%
13	Cedar City Courts	103,520.00	103,520	103,520	103,520	0	0.54%
14	Cedar City Regional Center	72,008.00	72,008	72,008	72,008	0	0.21%
15	Chase Home	17,428.00	7,428	17,428	17,428	0	0.05%
16	Clearfield Warehouse - C6 Archives	149,230.32	149,410	149,410	149,410	0	0.43%
17	Clearfield Warehouse - C7 DNR / DPS	92,582.75	102,837	102,837	102,837	0	0.29%
18	DHS Clearfield East	127,306.00	127,306	127,306	127,306	0	0.67%
19	DHS Vernal	60,225.00	74,117	74,117	74,117	0	0.21%
20	Dixie Drivers License	50,300.00	62,928	62,928	62,928	0	0.18%
21	DMV Fairpark	43,437.00	61,571	61,571	61,571	0	0.18%
22	DNR Price	96,414.00	96,414	124,323	124,323	0	0.36%
23	DNR Cedar City	62,790.16	62,790	62,790	62,790	0	0.18%
24	DPS Drivers License - Draper	154,064.00	185,577	185,577	185,577	0	0.53%
25	DPS Washington County	49,572.00	49,572	49,572	49,572	0	0.14%
26	DWS / DHS - 1385 South State	282,264.76	308,431	308,431	308,431	0	1.61%
27	DWS Brigham City	34,308.00	46,304	46,304	46,304	0	0.13%
28	DWS Call Center	200,317.00	200,317	200,317	200,317	0	0.57%
29	DWS Davis County	185,389.62	180,633	180,633	180,633	0	0.52%
30	Farmington Courts	537,465.00	537,465	537,465	537,465	0	1.53%
31	Farmington Public Safety	68,425.00	68,425	68,425	68,425	0	0.20%
32	Fire Dispatch Center	30,438.66	30,439	30,439	30,439	0	0.09%
33	Glendenning Fine Arts Center	45,000.00	45,000	45,000	45,000	0	0.24%
34	Governors Residence	152,100.00	152,156	152,156	152,156	0	0.80%
35	Heber M. Wells Building	858,826.50	858,321	936,679	936,679	0	4.90%
36	Highland Regional Center	331,766.40	331,766	331,766	331,766	0	0.95%
37	ICAP	11,589.17	0	0	0	0	0.00%
38	Juab County Courts	50,826.00	50,826	76,798	76,798	0	0.40%
39	Layton Courts	80,896.00	80,896	80,896	80,896	0	0.42%
40	Logan 1st District Courts	379,267.00	379,267	379,267	379,267	0	1.99%
41	Family Health	311,454.32	260,640	260,640	260,640	0	1.36%
42	Moab Regional Center	109,878.60	112,533	112,533	112,533	0	0.59%
43	Murray Highway Patrol Office	141,738.00	141,738	141,738	141,738	0	0.74%
44	National Guard Armories	390,721.00	0	0	0	0	0.00%
45	Natural Resources Complex	745,072.00	745,072	745,072	745,072	0	3.90%
46	Natural Resources Richfield	11,379.88	41,520	41,520	71,520	30,000	0.20%
47	Navajo Trust Fund	132,640.00	132,640	132,640	132,640	0	0.38%
48	Office of Rehabilitation Services	204,713.40	204,156	204,156	204,156	0	1.07%
49	Ogden Academy Square	299,834.00	299,834	299,834	299,834	0	0.86%
50	Ogden Courts	467,740.00	467,740	467,740	467,740	0	2.45%
51	Ogden Drivers License	71,964.00	71,964	71,964	71,964	0	0.21%
52	Ogden Juvenile Court	444,038.00	444,038	444,038	444,038	0	1.27%
53	Ogden Juvenile Probation	166,045.00	166,045	211,134	211,134	0	1.11%
54	Ogden Public Safety Complex	27,236.00	27,236	34,822	34,822	0	0.18%
55	Ogden Radio Shop	16,434.00	16,434	16,434	16,434	0	0.05%
56	Lone Peak Forestry & Fire	38,020.65	38,021	38,021	38,021	0	0.11%
57	Ogden Regional Center	623,555.49	646,299	749,367	749,367	0	3.92%
58	TOTAL REVENUE BY SOURCE - page 1	18,365,526	18,651,947	18,845,434	19,099,346	253,912.47	

APPENDIX D		INTERNAL SERVICE FUNDS				FY 2020		
		OPERATING REVENUE BY MAJOR SOURCE						Page 2 of 2
	MAJOR SOURCES	FY 2017 ACTUAL	FY 2018 PROJECTED	FY 2019 PROJECTED	FY 2020 REQUEST	CHANGE AMOUNT	REQUEST % of Total	
58	Totals from Page 1	18,365,526	18,651,947	18,845,434	19,099,346	253,912	54.55%	
59	Orem Courts	90,792.00	90,792	90,792	120,792	30,000	0.63%	
60	Orem Public Safety	105,640.00	105,640	105,640	105,640	0	0.30%	
61	Orem Region 3 UDOT	141,192.00	141,192	141,192	141,192	0	0.74%	
62	Price Public Safety	38,680.00	65,897	65,897	90,897	25,000	0.26%	
63	Provo Courts Building	299,400.00	299,400	299,400	299,400	0	1.57%	
64	Provo Juvenile Courts	173,940.00	173,940	173,940	173,940	0	0.50%	
65	Provo Regional Center	671,604.74	664,011	664,011	664,011	0	3.48%	
66	Public Safety Crime Lab	42,000.00	42,000	42,000	42,000	0	0.12%	
67	Richfield Courts	84,669.68	84,670	106,536	106,536	0	0.56%	
68	Richfield DTS Center	41,600.00	39,000	39,000	39,000	0	0.20%	
69	Richfield Regional Center	75,499.00	75,499	75,499	75,499	0	0.40%	
70	Rio Grande Depot	504,366.00	493,565	493,565	493,565	0	2.58%	
71	Salt Lake Courts Complex	1,868,964.00	1,868,160	1,868,160	1,868,160	0	9.78%	
72	SL Govt Building	972,934.00	972,934	972,934	972,934	0	2.78%	
73	Spanish Fork Ag Lab	35,716.03	35,716	35,716	35,716	0	0.10%	
74	St George Courts	465,353.00	465,353	465,353	515,353	50,000	1.47%	
75	St George Tax Commission	64,224.00	64,224	64,224	64,224	0	0.18%	
76	State Mail	156,261.00	156,261	156,261	156,261	0	0.82%	
77	Surplus Property	59,747.00	59,747	59,747	59,747	0	0.17%	
78	Tax Commission Building	970,200.00	970,200	970,200	970,200	0	5.08%	
79	Taylorsville Deaf Center	138,681.00	138,681	138,681	138,681	0	0.73%	
80	Taylorsville Office Bldg	185,250.00	185,250	185,250	185,250	0	0.97%	
81	Tooele Courts	311,351.00	311,351	311,351	311,351	0	0.89%	
82	Training Housing - DSBVI	49,736.00	49,736	49,736	49,736	0	0.14%	
83	UCAT Admin	33,173.28	47,882	47,882	0	(47,882)	0.00%	
84	Unified Lab	789,863.00	883,894	883,894	883,894	0	2.52%	
85	Unified Lab #2	360,765.00	865,837	865,837	865,837	(0)	2.47%	
86	Utah Arts Collection	43,900.00	43,900	43,900	43,900	0	0.23%	
87	Utah State Developmental Center	0.00	2,298,357	2,298,357	2,298,357	0	12.03%	
88	Utah State Library	183,714.00	183,714	183,714	183,714	0	0.96%	
89	Utah State Office of Education Building	410,669.00	410,669	410,669	410,669	0	2.15%	
90	Vernal District Courts	248,649.00	248,649	248,649	248,649	0	1.30%	
91	Vernal DNR Regional Center	80,393.00	80,394	80,394	80,394	0	0.42%	
92	Vernal Drivers License	18,250.37	18,250	34,615	34,615	0	0.10%	
93	Vernal DSPD People with Disabilities	31,330.00	31,330	31,330	31,330	0	0.09%	
94	Vernal Juvenile Courts	20,256.00	20,256	20,256	20,256	0	0.06%	
95	Vernal Regional Center	0.00	0	0	0	0	0.00%	
96	Veterans Cemetery	24,464.00	24,464	24,464	24,464	0	0.07%	
97	Veterans Nursing Home - Ivins	83,064.39	83,064	83,064	83,064	0	0.43%	
98	Veterans Nursing Homes - Payson	79,105.70	79,106	79,106	99,106	20,000	0.52%	
99	Veterans Nursing Homes - Ogden	52,945.37	52,945	52,945	52,945	0	0.28%	
100	Visually Impaired	124,027.00	124,027	124,027	124,027	0	0.65%	
101	Wasatch Court	9,577.00	9,577	9,577	9,577	0	0.03%	
102	West Jordan Courts	487,796.00	557,835	557,835	557,835	0	1.59%	
103	West Valley Courts	118,350.00	118,350	118,350	148,350	30,000	0.42%	
104	West Valley Driver License	99,380.00	98,880	98,880	98,880	0	0.52%	
105	Workforce Services - Metro	252,776.00	252,776	252,776	252,776	0	1.32%	
106	Workforce Services - Midvale	135,640.00	135,640	135,640	135,640	0	0.71%	
107	Workforce Services - South County	176,196.00	176,196	176,196	176,196	0	0.92%	
108	Workforce Services - Administration	685,930.00	685,930	685,930	685,930	0	3.59%	
109	Workforce Services - Cedar City	78,461.00	78,461	78,461	78,461	0	0.22%	
110	Workforce Services - Logan	110,088.00	110,088	110,088	110,088	0	0.58%	
111	Workforce Services - Ogden	153,748.00	153,748	153,748	153,748	0	0.80%	
112	Workforce Services - Provo	127,680.00	144,970	144,970	144,970	0	0.41%	
113	Workforce Services - Richfield	58,072.00	58,072	58,072	58,072	0	0.17%	
114	Workforce Services - St George	66,452.00	66,452	66,452	66,452	0	0.19%	
115	Workforce Services - Vernal	73,702.00	73,702	73,702	73,702	0	0.21%	
116	Tree of Utah	90.35	0	0	0	0	0.00%	
117	Surplus Paybacks into O/H Accounts	11,638.85	0	0	0	0	0.00%	
			0	0		0	0.00%	
119	TOTAL (Pages 1&2) REVENUE BY SOURCE (Should equal ISF-3 line 3)	31,143,473	34,422,581	34,654,298	35,015,329	361,030.45	100.00%	
PROGRAM: DFCM ISF MAINTENANCE						FY 2020		
DEPARTMENT: ADMINISTRATIVE SERVICES		DIVISION: DFCM						



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